

Exercise VIKING 22: Lessons Learned



Presentation to the 26th Annual Conference of IAPTC

Colonel (Army) CARLOS VAZ

Commander of the Brazilian Peace Operations Joint Training Center (CCOPAB)

DR. EDUARDA HAMMAN

General Coordinator of the Brazilian Research Network on Peace Operations (REBRAPAZ)

November 1st, 2022

- To present the key lessons learned from the participation of Brazil in the **VIKING 22 Exercise**





I – INTRODUCTION

- Overview of VIKING 22
- Participation of Brazil

II – KEY POINTS

- Key lessons learned
 - ❖ Military Component
 - ❖ Police Component
 - ❖ Civilian Component
 - ❖ Training

III – CONCLUSION / Q&A

COMPUTER ASSISTED EXERCISE VIKING 22




EXERCISE PLAN (EXPLAN)

Version 1.2
18 March 2022

Overview of VIKING 22




- ✓ VIKING is a **computer assisted command post exercise (CPX)**, conducted at the level of mission headquarters, component commands, regional commands (brigades) and regional offices. It is **multinational** with participants from several nations and distributed to a number of **remote sites**. It is **an initiative from the Kingdom of Sweden and the United States of America**.
- ✓ The VIKING exercise is **multifunctional with civilian, military and police personnel** sharing the responsibility for planning, executing and evaluating the exercise.
- ✓ The VIKING series of exercises is conducted in the spirit of **NATO's Partnership for Peace (PfP)**. Exercises to date: 1999, 2001, 2003, 2005, 2008, 2011, 2014, 2018 and 2022. 
- ✓ All of the above is achieved by **a rich, continuously developed scenario**, reflecting **current challenges seen in international POs and CROs**, and by applying current operational concepts. The scenario describes a fictitious historical, political, socio-economic, military and humanitarian situation in a **failed state**.

Overview of VIKING 22

Exercise Aim and Objectives



 The aim of VIKING 22 is to train and educate participants – civilians, military and police – to meet the challenges of current and future multidimensional crisis response and peace operations. This includes planning and conducting a UN mandated Chapter VII peace operation, based on a scenario that promotes comprehensive approach through co-operation and co-ordination between all relevant actors.

Exercise Objectives :

- Promote **mutual understanding, confidence, co-operation and interoperability** among all contributing and affected forces, organisations, offices and personnel – military as well as civilian.
- Understand and apply **mission command and management**, staff roles and functions, procedures and structures, as well as **co-ordinated planning processes**.
- Understand and apply **current operational concepts reflecting present as well as future challenges** in multinational and multidimensional peace operations.
- Create an environment that supports and facilitates **development and experimentation of methods, operational concepts and technological enhancements** for participating organisations and nations.

Overview of VIKING 22

The Scenario



NORTHERN CONTINENT EXERCISE SCENARIO



ROAD TO CONFLICT - MIDLAND

1953 Midland Independent
1962 First Jämtland War
1998-99 Second Jämtland war
2012 Midland Economic Crisis & IMF loans
2015 Northland refers territorial dispute to ICC
2017 Protests against unemployment, poverty and high taxes.




2019
Jun 2019 Gas Production decreased by 90% due to disagreement. Midland economic crisis.
Oct 2019 Midland financial crisis, budget cuts, default on international debt, Arcticland cuts gas supply. Large-scale protests and violence.
Nov. 2019 Midland plans to end food, gas and fuel subsidies. Demonstrations continue with violence.
Dec 2019 Protests against high cost of living and unemployment. Self-defence groups engage in looting.

2020
Jan. 2020 Civil servants not paid
Feb 2020 Large demonstrations and violence continue with looting and attacks by self-defence groups in Örebro.
21 Mar 2020 Midland sends army to Örebro to restore order and rule of law
31 Mar 2020 Midland civil war starts with mutiny of 8th Brigade and establishment of United Front for Independence
17 Aug. 2020 Battle of Järna (5,300 casualties; 80,000 displaced)
29 Sept. 2020 Battle of Eskilstuna (4,900 casualties; 50,000 displaced)
06 Oct. 2020 UN authorises Establishment of UN Mission in Midland
15 Nov. 2020 Battle of Flen (2,900 casualties; 50,000 displaced)
11 Dec. 2020 First Limited Cease-Fire Agreement between UFI and Midland Government
14 Dec. 2020 Battle of Örebro (11,000 casualties; 120,000 displaced)

2021-2022
10 Jan. 2021 Battle of Strängnäs (3,000 casualties; 12,000 displaced)
09 Feb. 2021 Second Cease-Fire Agreement between UFI and Midland Government
04 Apr. 2021 UNMIM deployment begins
22 May 2021 Southland Prime Minister assassinated. Violence spreads across Southland.
08 Jun 2021 Midlandian nationals arrested in Östergötland smuggling large quantities of weapons and explosives.
11 Oct. 2021 Peace Agreement signed between UFI and Midland Government
08 Jan 2022 UFI declares independence of the Republic of Nericia in provinces of Midland and Southland.

The Northern Continent

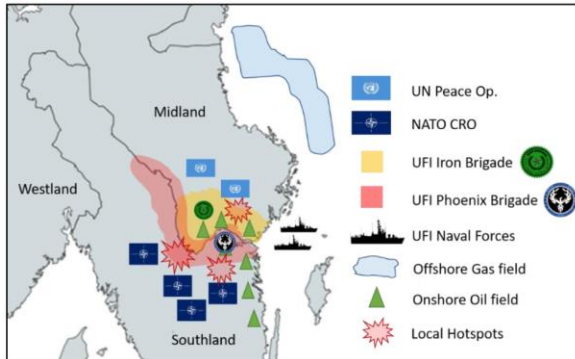


-  UNITED NATIONS
Integrated Peace Operation under Chapter VII
-  NATO
Non-article 5 Crisis Response Operation under Chapter VII
-  EUROPEAN UNION
CSDP Mission CIV/MIL




Overview of VIKING 22

The Scenario



**Military Force
Standard Operating Procedures
& Templates**



**United Nations Mission in Midland
(UNMIM)**

1 April 2021
Copy No.1 of 20

VIKING 22
UNMARKED – RELEASABLE TO INTERNET

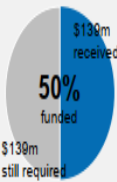
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Republic of Midland: Humanitarian Dashboard 18 March 2022

UNCLASSIFIED - OPEN TO THE PUBLIC

Appeals

Midland Humanitarian Assistance Response Plan 2022 (MHARP)
US\$278 million requested

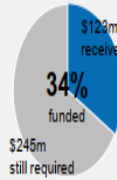


50%
funded

\$139m still required

Regional Refugee Plan

\$368 million requested



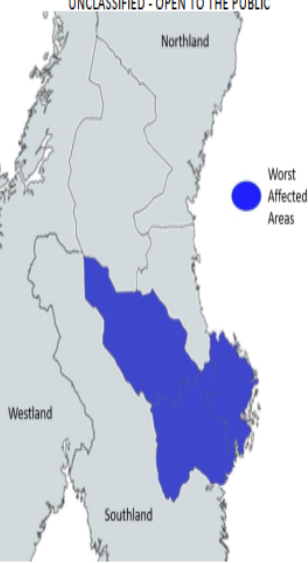
34%
funded

\$245m still required

in million US\$

Crisis Overview

- Recent trends:** The security situation deteriorates as conflict has spread across to large parts of the country, including heavily populated areas. Increasing numbers of people are displaced both internally and across borders. The number of refugees in neighbouring countries continues to increase, reaching over 180,000.
- Impact:** The violence has led to the killing of thousands of men, women and children, some deliberately targeted, whilst others have been killed due to the use of explosive weapons. Countless homes, clinics hospitals and other essential infrastructure such as water and sanitation systems have been destroyed or damaged. Large-scale displacement is resulting in over-crowded shelters. Host communities' capacity to support is overstretched. Violence makes it difficult for people to have access to water, food and health care.
- Response:** Despite the increasing insecurity, humanitarian assistance continues to reach more people every month. The United Nations is enhancing partnerships with local non-governmental and community based organizations in order to access all conflict affected areas.



Key Figures

0.8 million people in need of humanitarian assistance	3 out of 5 Provinces affected by the conflict	0.7 million people food insecure or at imminent risk of food insecurity
315,000 internally displaced persons	160,000 Midlandian refugees registered in other countries	30,000 Southlandian refugees are affected

Most Affected Groups

IDPs Many of the 315,000 IDPs are located in schools and public buildings, which often lack or have limited heating and sanitation facilities. Many IDPs are hosted in local communities whose capacity to support them is stretched given the water and food shortages.	Children UNICEF estimates that about 300,000 children under 18 and 130,000 children under five have been affected. About 50% of IDPs are estimated to be children. Similarly, about half the Midlandian refugees in neighbouring countries are children.
Refugees With limited access to local networks, refugees are vulnerable. Midland hosts 30,000 Southlandian refugees and a number of them have been killed.	Women & girls Women and girls have reportedly been victims of rape and sexual violence during the conflict, including in detention. Conflict puts these women at risk: physical hardship and emotional trauma complicate delivery.

Constraints

Funding The Midland Humanitarian and Regional Refugee response plans remain severely underfunded	Capacity Limited number of partners authorized to provide humanitarian assistance	Access Insecurity, roadblocks, and checkpoints constrain humanitarian access
Movement restrictions and lengthy procedures	Admin. Excessive bureaucracy (visas, equipment & travel) authorizations)	

Overview of VIKING 22

The MEL/MIL



Main Event List/Main Incident List (MEL/MIL)

“Comprehensive Approach” → A coherent response further understood to mean to strive to promote interaction between military, civilian and police participants and their different roles, tasks and mandates; to strive to increase knowledge concerning participating organisations; to strive to promote sharing of information between the stakeholders; and to strive to stimulate co-operation supported by an Implementation Plan. This remains fundamental to the development of the exercise MEL/MIL.

1st Day 31 March		2nd Day 1 April		3rd Day 2 April		4th Day 3 April		5th Day 4 April		6th Day 5 April		7th Day 6 April	
08:00	Conduct situational awareness#123	08:00	Joint Patrol Operations Briefing#23	08:00	ISR Data collection on IDP Movement#136	08:00	Air patrol #133	08:00	Huge Person phones UN Headquarters stolen crops #115	08:30	TOB Air Patrol #148	08:00	Airport execution #126.1
08:15	Arms trafficking by MIL#188#1	08:00	Aerial transport PPU#159	08:00	Refugee movement transport weapons #8	08:10	IED in Kasekage #73	08:00	Sector 3 Coord#164	08:35	Invasion Political Party Headquarters #34	08:30	Escort convoy from Vester#154
08:30	Child Soldiers among ex-combatants#28	08:10	IRREGULAR WEAPONS AT MINP#6	08:00	23/2 MECH BN requests permission to implement TOB #124	08:13	Radio message from TOB Water Supply #118	08:00	Aerial transport PPU Retraction #159.1	09:00	Adam Bergman Plane crash 2	08:45	Air convoy Aerial escort#148
08:45	Attack threat IDP#7	08:20	Protection of children 4 - children being trafficked #145	08:15	Abandoned children #30.6	08:15	UNMMI is accused of genocide #110.3	08:10	proposal for developing a MNPS professional standards #63	10:00	Break into WPP warehouse #66	09:00	Air Interdiction MIL mortar#150
09:00	UNHCR visit to Police Station#2	08:25	Joint response - PPK Support to IPO#26	08:30	Air rescue support OMP #102	08:45	leadership of Defense Sector MIL#188 will attack TOB #77	08:10	Conduct and discipline #45	10:15	Riot control #66.1	09:15	Aerial transport#40
09:00	Anonymous phone call bomb#20	08:30	Joint patrol#29	08:30	COE Resupply #126	08:50	UNPOL central HQ visit #59	08:15	lack of diesel supply #62	12:00	Demonstration requesting water supply in Barking #120		
09:15	Armed men threaten UNHCR staff at the MALUNDA IDP Camp#	08:45	Aerial ISR 2 #123.2	08:45	Bomb attack in OREBRO #10	09:00	MIL#188 damages TOB defiance	08:00	MGR Route Race from Vasterås	12:30	TOB Air support#122.2		
09:15	Air rescue against arms trafficking by Rebel Groups#1	08:45	Military vehicle accident Casaca #108	08:50	Support UNPOL, Carbon and Search Operation #11	09:10	MIL#188 damages TOB defiance	08:20	ADM Route Race from Vasterås	13:00	UNMMI Bad Impression#3		
09:30	Military weapons cache discovered in field	08:45	Medicines van hijacked #112	09:40	UNDP staff at PALUN hear gunshot #90	09:30	Air Interdiction of UPI mortars #142	09:15	ADM Route Race from Vasterås	13:25	Outbreak of cholera Malung IDP#93		
09:35	Strategic Planning 3 - Beretta 92 pistols for 23 MNPS officers #65	10:00	Strategic Planning 3 - Beretta 92 pistols for 23 MNPS officers #65	09:45	TOB Deployment planning#124	10:00	support team to repair the TOB water supply #118.1	09:20	Riot control aircraft accident #40	14:00	Attack on IDP#10		
09:45	Weapons trafficking #23	10:10	Weapons trafficking #23	09:45	CAS against MIL#188#10.1	10:10	UN Vehicle was shot #90	10:00	Air Interdiction #142	14:10	MEDEVAC#122.2		
10:00	Air patrol - support to weekly joint patrol on IDP Camp#18.1	10:30	Air patrol - support to weekly joint patrol on IDP Camp#18.1	09:45	MIL#188's Temporary Base#10	10:15	Monitoring and evaluation #54	10:30	DOR 5 23 former UPI not returned #27	14:10	Illegal blockade by the MIL#188#92		
10:20	Military weapons cache discovered in field	10:40	Conduct and discipline MNPS matters #65	10:00	Arms trafficking #136.1	10:20	Incubation by PPK patrol #33	10:30	Exchange for sexual slaves#85	14:30	Wounded people MEDEVAC#21		
10:30	Strategic Planning - senior positions#4	11:00	31_Meyer 300 IDP #126	10:00	Project management and oversight #64	10:30	IED explosion on UNHCR car #127	11:00	PALUN protest#4	14:30	MEDEVAC#122.2		
10:45	Car accident in kaabrohon on media report #107	11:00	Car accident in kaabrohon on media report #107	10:30	Human Rights Alliance (HRA) #109 deprived of humanitarian support #95	10:35	Migrants are starting to erect temporary overnight shelters along Highway E04 #100	11:15	Reports of violations in Soerterje IDP#422	14:30	MEDEVAC#122.2		
10:45	FC integration of information between the OF Sector Intelligence#12	11:10	31_Meyer 300 IDP #126.1	10:35	File support to UNPOL base #11.3	11:00	Air force against MIL#188 problems 77.1	11:30	Strategic Planning 9#60	14:30	MEDEVAC#122.2		
11:00	Alarming Coordination Meeting#156	11:30	Aerial ISR 2 #123.3	10:45	Weapons depot #123	12:00	Number of MIL migrants is continuing to increase#102	11:35	MEDEVAC#92	14:30	MEDEVAC#122.2		
12:00	MNPS lacks access to female IDPs (UN Women reports)#90	12:00	Strategic Planning 2 - FC at OREBRO #59	11:00	Suspected terrorist during #108#10	12:15	Air force against arms trafficking by Rebel Groups#1	12:00	Guerrilla near in Dure#483	14:30	MEDEVAC#122.2		
13:00	Air Assault - MALLING IDP CAMP#4.1	12:30	Medicines to Level 4 facility#157	11:15	Contraband between the troop and the local militia, resulting in deaths and arrests#1.2	12:15	People in custody #106.1	12:00	Report of violence against children#116	14:30	MEDEVAC#122.2		
13:30	Convoy heading to junction in Oreare ambushment#23	13:00	Bomb destroyed #70	11:30	Orangutan problems	13:00	Human rights for people in custody#81.1	13:30	10 unaccompanied and lost children#89.1	14:30	MEDEVAC#122.2		
14:00	MOBUS Operational Change by MIL#188-Defence#42	13:10	Protection of children - 13 abandoned children walking lost #166	11:45	Northern Embassy evacuation#123	13:45	NGO requests more security#75	14:15	7 armed children#7	14:30	MEDEVAC#122.2		
14:30	IPD involved with the MIL#188#4	13:25	Abuse by Host National Police report #103	11:45	Midland Women's Association report domestic violence#104	14:20	Strategic Planning #448	14:30	Violence Reduction (CVR) project for kidnapping#1	14:30	MEDEVAC#122.2		
15:15	Two UNHCR vehicles stopped by MIL#188 fighters	14:00	Helicopter landing site reconnaissance #124.1	12:00	Continuation of 50 tons covered food#73	14:30	Large mob block the entrance and threaten to invade the UN Base in Sector #188#10.4	15:15	Protection WPP Convoy#26	14:30	MEDEVAC#122.2		
16:00	HORA reports them in the accommodation#42	14:25	NGO Human Rights first denounces two cases of effective gender-based #62	12:00	Passenger transportation#125.1	15:00	Witness protection #16	15:40	Human-resource management#80	16:00	MEDEVAC#122.2		
		14:30	Arctic Star shows MNPS trainees woman#73	12:00	MIL#188 Base dismantlement#10.2	15:10	Conduct and discipline #297	16:00	Protection of Children#47				
		14:30	Medicine van #108#112.2	12:00	Problem as migrants gather at the borders after bomb#89								
		15:15	MIL#188 assumes bomb #70.1	12:00	Community outreach programs#21								
				12:00	Strategic Planning #21.1								
				12:00	Strategic Planning #24.2								
				12:00	Secure treatment was #108#73.1								

KEY				
01_Crisis escalation in Niamandaz & Batsina	02_TOB Deployment	03_SECTORS 1 & 2 Coord	04_IDP Refugee movement to Vasterås	05_Information Gathering
				06_PAC IDP camps



The participation of Brazil in all Exercise phases



**Conceptualisation/
Planning**



Implementation

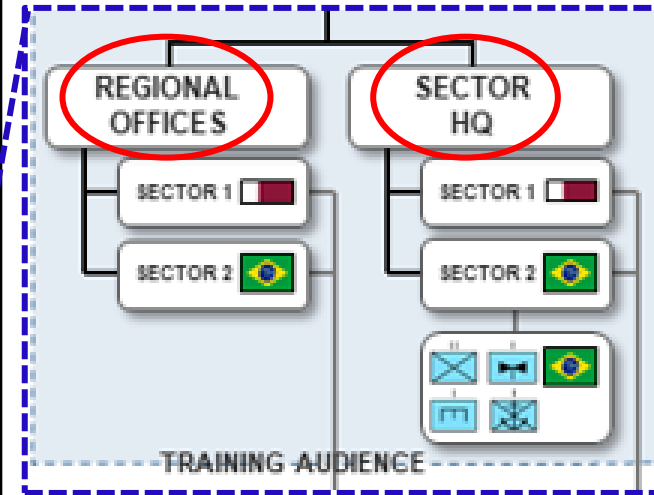
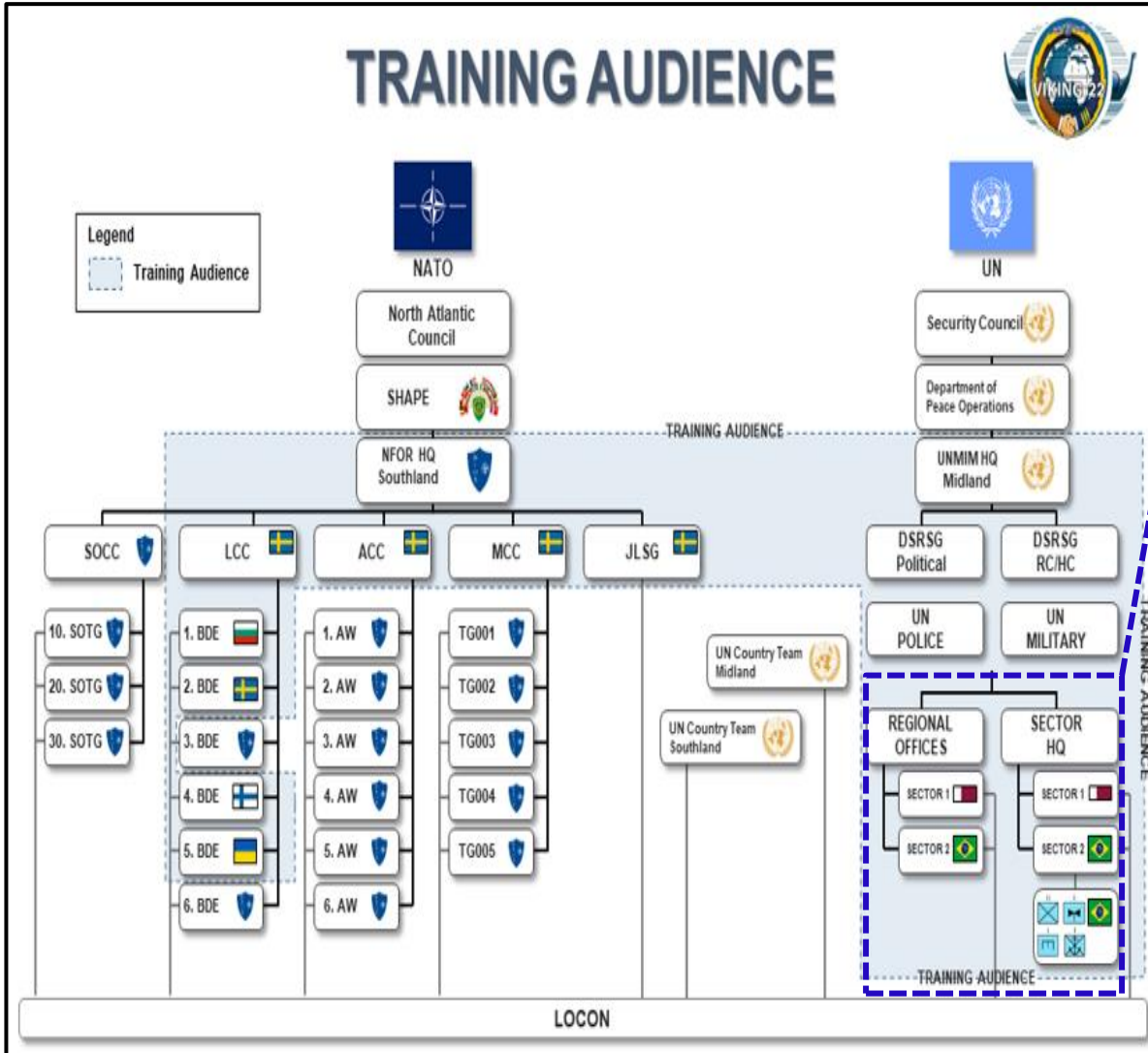


Evaluation



The participation of Brazil

Organization of the "Site Brazil"

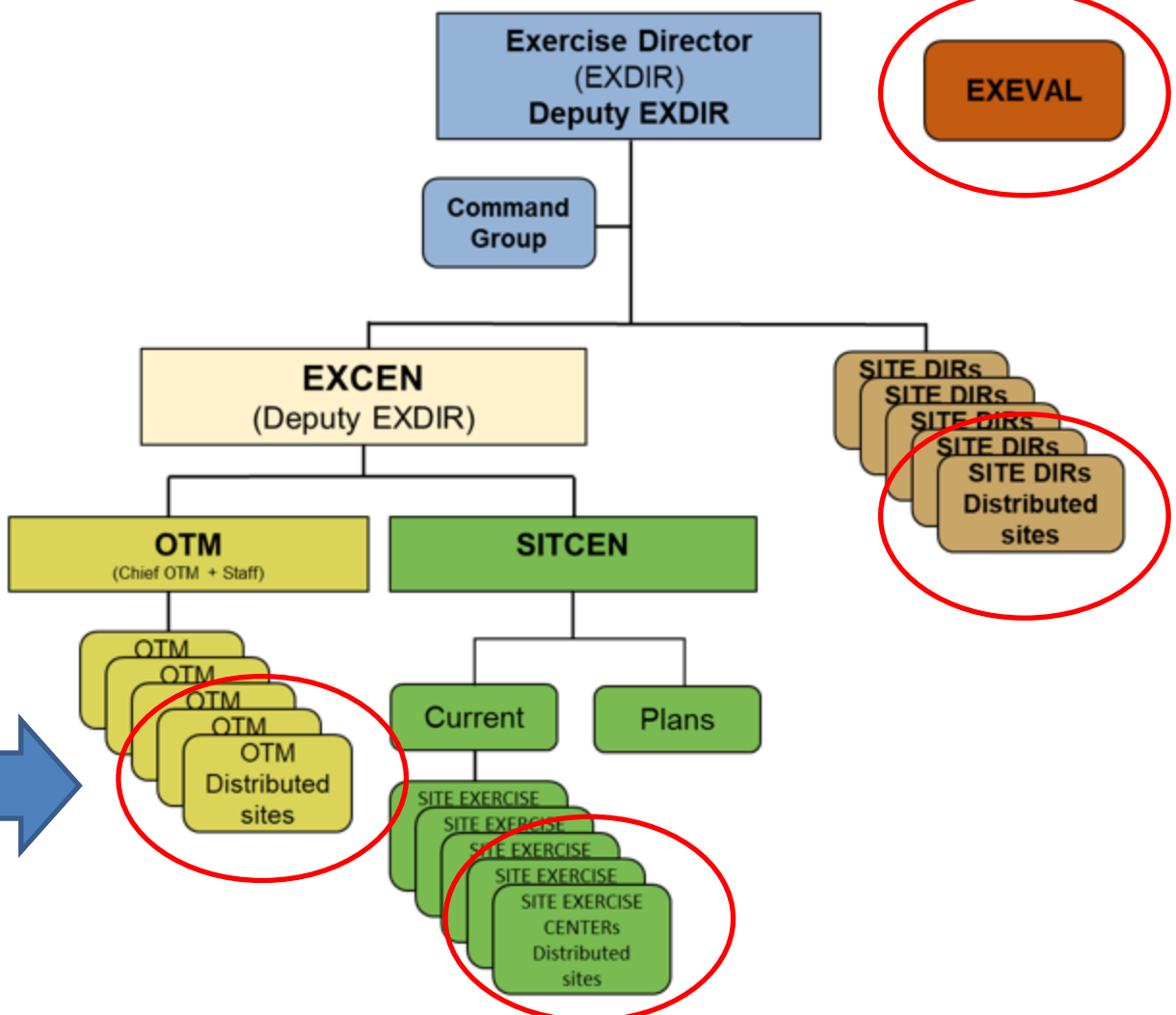


The participation of Brazil

Organization of the "Site Brazil"



EXERCISE CONTROL (EXCON)





OTM Mission

Helping the TA improve skills and readiness while deepening your own understanding and proficiency.

Roles and Responsibilities

OTMs provide operational- and tactical-level guidance on

- ✓ deliberations and contingency plan development
- ✓ decision-making processes, and
- ✓ execution of operations within a component or joint headquarters.

OTM guidance is based on joint doctrine, best practices, and lessons learned.

Main Tasks

- ✓ Train, coach, and mentor the TA with subject matter expertise.
- ✓ Shepherd the TA professional learning process.
- ✓ Assess incidents/injects effects on TO achievement.
- ✓ Recommend game adjustments to meet TOs.

The participation of Brazil

The Observers, Trainers & Mentors (OTM) Cell



Lessons Learned

Military component



- Training Audience with members of units pledged in PCRS
- Integration with Armed forces of Latin America, through the participation of **ALCOPAZ**
- Integration of simulation systems (Sweden & Brazil)



Lessons Learned

Police component



- TA composed of **police officers already selected for deployment**: VK 22 was valuable reinforcement training.
- Integration of military-police-civilian components since the initial drawing of the MEL-MIL.



Lessons Learned

Civilian component

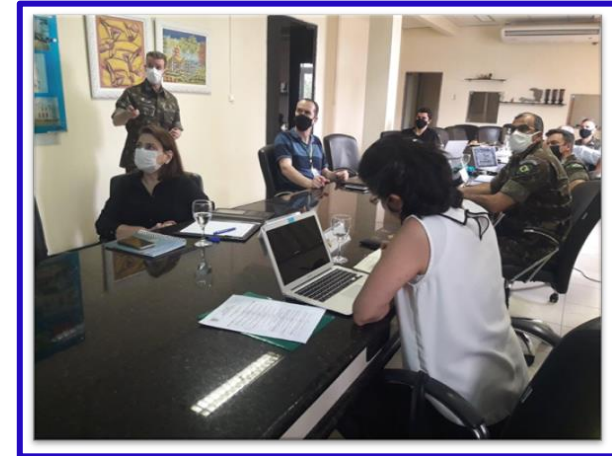


LESSON #1: UNDERSTAND THAT CIVILIANS HAVE KEY ROLE

- Current PKO are multidimensional and integrated
- Brazilian Army amplified the space for civilians in V22

LESSON #2: INCLUDE CIVILIANS IN PLANNING

- Invitation: AUG 2021 (8 months before V22)
- Integrated planning (MIL / POL / CIV)
- “Build up” a civilian team



LESSON #3: DEFINE CLEAR TASKS FOR THE CIVILIAN TEAM

TASKS FOR REBRAPAZ:

- Integrate Operational Direction of Exercise;
- Prepare/revise injects;
- Prepare/participate in training (MIL / POL / CIV);
- Recruit civilian component (training audience + mentors).



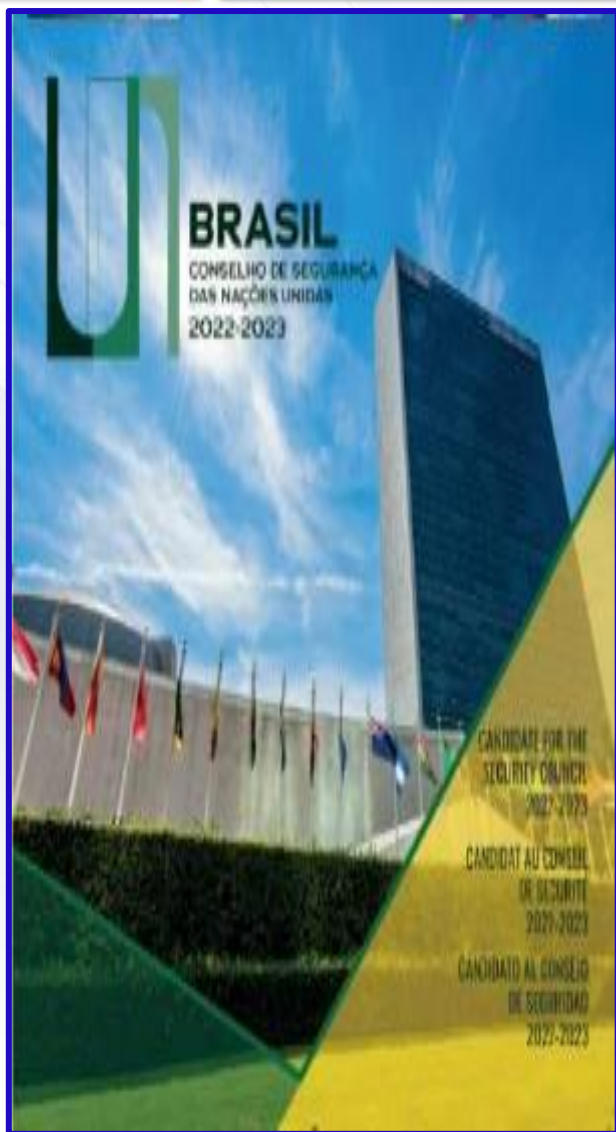
LESSON #4: CRITERIOUS SELECTION OF CIVILIAN TEAM

- Directors/mentors (**experience in UN PK**)
- Training audience (**support of UNCT**)

LESSON #5: INTEGRATED TRAINING

- **CIV received support from CCOPAB**
- CIV as instructors and trainees
- Shared “training objectives”





EFFICIENT PEACEKEEPING

Brazil has a solid record of contributions to the UN peacekeeping operations and special political missions. Over the last 70 years, it took part in more than 50 peacekeeping missions, with over 55 thousand military and police personnel deployed. It has led the United Nations Stabilisation Mission in Haiti – MINUSTAH for thirteen uninterrupted years, as well as the Maritime Task Force of the United Nations Interim Force in Lebanon – UNIFIL for almost ten years.

It is also important to note Brazil's involvement in the United Nations Organization Stabilization Mission in the Democratic Republic of the Congo – MONUSCO, where it leads the military component and where a mobile training team specialized in jungle warfare provides training for troops of third-party countries deployed to the Mission. Moreover, Brazil has hosted UN training courses and helped to train troops of several countries.

Once elected, Brazil will advocate for permanent compliance with the basic premises of UN peacekeeping operations: the existence of a peace to be kept, the consent of the parties, and the use of force as a last resort. It will defend, in this regard, the approval of mandates that corroborate the interdependence between security and development and conflict prevention. It will also ensure that such mandates are realistic, clear, and consistent with the means and resources available for peacekeeping missions.



Brazil at the United Nations Stabilisation Mission in Haiti (MINUSTAH), 2004-2017

Lessons Learned - Training

Brazil in the opening session of C-34 / 2022



MISSION OF
BRAZIL
UNITED NATIONS
NEW YORK

Special Committee on Peacekeeping Operations
(C34) - General Debate
14/FEB/2022



*“As a traditional contributor to peacekeeping operations, **Brazil aims at fostering a multiplier effect on capabilities, particularly through training. Trained troops prevent fatalities and favor the overall implementation of mission mandates.**”*

The **training opportunities** offered by the Joint Training Centre for Peace Operations in Brazil and by the Brazilian Navy’s Peacekeeping Training Centre play an important role in preparing Brazilian blue helmets to perform their tasks effectively and with professionalism.

The deployment of **mobile training teams** has made an essential contribution in addressing training gaps in peacekeeping operations, particularly those related to operational context-specific skills.”



➤ Enhancement of e-learning programs



EBAula
Ambiente Virtual de Aprendizagem do Exército Brasileiro

MINISTRY OF DEFENSE
BRAZILIAN ARMY
BRAZILIAN PEACE OPERATIONS JOINT TRAINING CENTER

VIKING 22
The World's greatest Multi-purpose Peace Operations Exercise

Dear 1º Ten **SANTHIAGO**,
Welcome to the e-learning portal of the Brazilian Peace Operations Joint Training Center.
This Course will be thoroughly conducted in English. This is a way so you may start warming up your English skills.
The e-learning phase of Viking 2022 is organized as the following:

Progress: 0 / 5 General Information	Progress: 0 / 1 Exercise Overview	Progress: 0 / 2 Scenario	Progress: 0 / 4 Maps	Progress: 0 / 5 Military Component	Progress: 0 / 5 Police Component	Progress: 0 / 14 Civilian Component
Progress: 0 / 5 CPTM - Module 1	Progress: 0 / 5 CPTM - Module 2	Progress: 0 / 6 CPTM - Module 3	Progress: 0 / 3 STM Staff Officer	Progress: 0 / 1 Other UN Resources	Progress: 0 / 1 OTM	



CCOPAB

BRAZILIAN PEACE OPERATIONS JOINT TRAINING CENTER

Civil-Military Coordination Course

Dear 1º Ten **SANTHIAGO**,
Welcome to the e-learning portal of the Brazilian Peace Operations Joint Training Center.

General Information	CPTM - Module 1	CPTM - Module 2	CPTM - Module 3	Evaluation Test
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CCOPAB certifies Jungle Quick Reaction Coy towards Peace Operations

Written by Webmaster on 26 September 2022.

Altamira (PA) and Vitória do Xingu (PA) – From 19 to 23 September 2022, the Brazilian Peace Operations Joint Training Center (CCOPAB), carried out the UN Pre-Deployment Advanced Field Exercise (EAOP), applied to the Quick Reaction Company specialized in Jungle Warfare Operations, to be offered by Brazil to the United Nations Peacekeeping Capability Readiness System (UNPCRS).

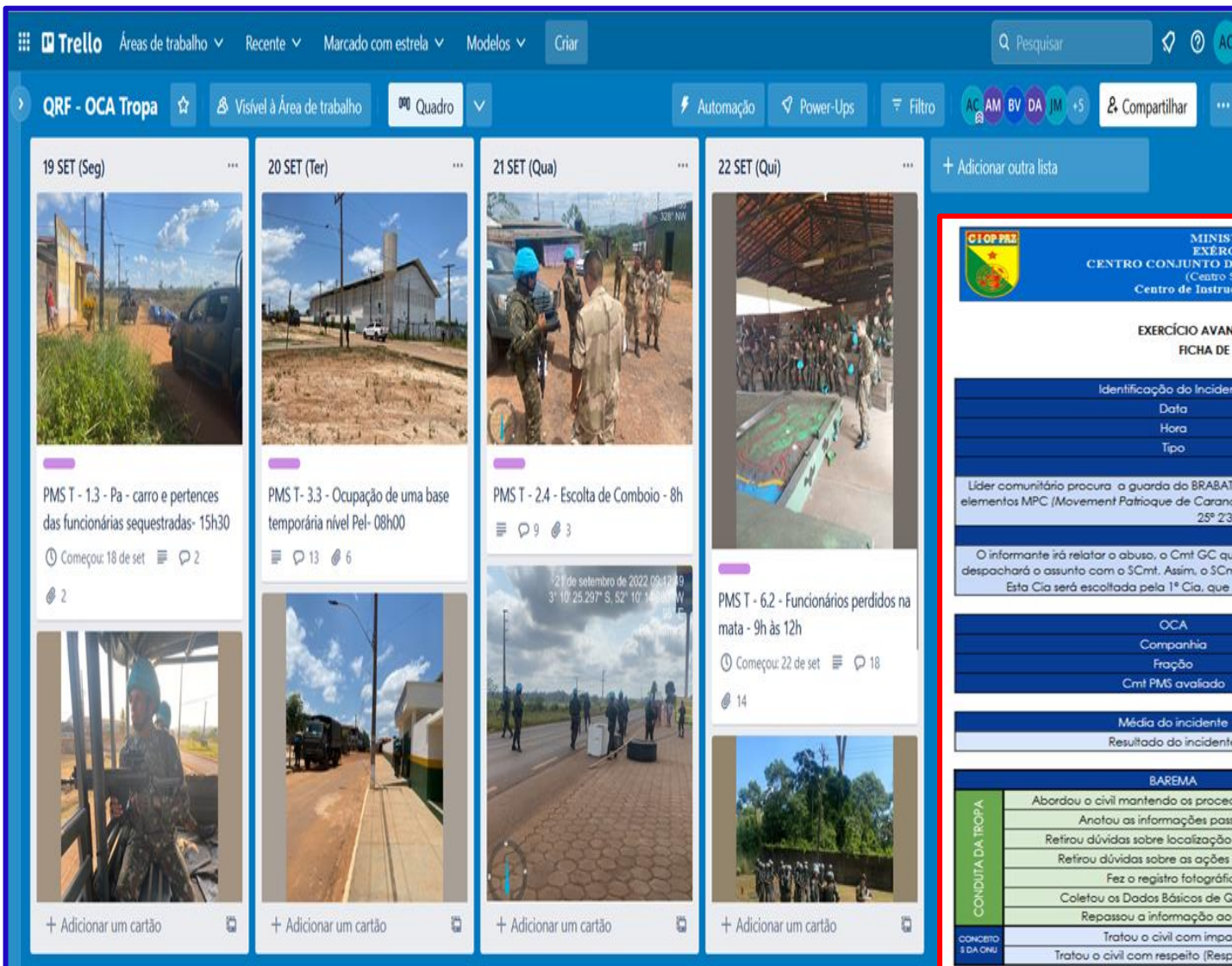


Lessons Learned - Training

Usage of new technologies in PK training



➤ Improvement of the performance assessment tools for field exercises



Trello Áreas de trabalho Recente Marcado com estrela Modelos Criar

QRF - OCA Tropa

19 SET (Seg) PMS T - 1.3 - Pa - carro e pertences das funcionárias sequestradas- 15h30

20 SET (Ter) PMS T - 3.3 - Ocupação de uma base temporária nível Pel- 08h00

21 SET (Qua) PMS T - 2.4 - Escolta de Comboio - 8h

22 SET (Qui) PMS T - 6.2 - Funcionários perdidos na mata - 9h às 12h



MINISTÉRIO DA DEFESA
EXÉRCITO BRASILEIRO
CENTRO CONJUNTO DE OPERAÇÕES DE PAZ DO BRASIL
(Centro Sérgio Vieira de Mello)
Centro de Instrução de Operações de Paz/ 2005

EXERCÍCIO AVANÇADO DE OPERAÇÕES DE PAZ
FICHA DE AVALIAÇÃO (BAREMA)

Identificação do incidente	PMS A1
Data	14 de julho de 2021
Hora	09h00
Tipo	Ocupação de Base
Descrição	
Líder comunitário procura a guarda do BRABAT para informar que algumas mulheres foram estupradas por elementos MPC (Moviment Patrioique de Carana), nas proximidades do Recanto São Salvador, coordenadas 25° 23.30'S - 53°23'1.70"O.	
Observação	
O informante irá relatar o abuso, o Cmt GC que está na hora irá relatar o fato ao Of Dia, que por sua vez despachará o assunto com o 5Cmt. Assim, o 5Cmt irá passar a Ordem ao G3, que retransmitirá ao Cmt CCAP. Esta Cia será escolhida pela 1ª Cia, que empregará o Pel Engajamento, saindo 14 1530 JUL 21.	
OCA	1ª Ten SANHIAGO
Companhia	1ª Cia / BRABAT
Fragção	GC 5v
Cmt PMS avaliado	2ª Ten PONTES
Média do incidente	100,00
Resultado do incidente	APROVADO

BAREMA	AVALIAÇÃO
CONDUITA DA TROPA	
Abordou o civil mantendo os procedimentos de segurança.	TOTALMENTE EXECUTADO
Anotou as informações passadas pelo civil.	NÃO OBSERVADO
Retirou dúvidas sobre localização do grupo vulnerável.	NÃO OBSERVADO
Retirou dúvidas sobre as ações que aconteceram.	NÃO OBSERVADO
Fez o registro fotográfico do civil.	NÃO OBSERVADO
Coletou os Dados Básicos de Qualificação (DBQ).	NÃO OBSERVADO
Repassou a informação ao Oficial-de-Dia.	NÃO OBSERVADO
CONCEITO 3 DA ONU	
Tratou o civil com imparcialidade.	NÃO OBSERVADO
Tratou o civil com respeito (Respeito a Diversidade).	NÃO OBSERVADO

Thank you!



DR EDUARDA HAMANN

eduarda.hamann@gmail.com

@rebrapaz

www.rebrapaz.com

Col CARLOS A. M. Vaz

cmtccopab@gmail.com

@ccopab_exercitooficial (Instagram)

<http://www.ccopab.eb.mil.br>

